### TOWN OF HOPKINTON, NEW HAMPSHIRE

FINANCIAL REPORT

AS OF AND FOR THE YEAR ENDED DECEMBER 31, 2010

#### TOWN OF HOPKINTON, NEW HAMPSHIRE FINANCIAL REPORT AS OF AND FOR THE YEAR ENDED DECEMBER 31, 2010

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#### Roberts, Greene & Drolet, PLLC

#### INDEPENDENT AUDITOR'S REPORT

To the Members of the Board of Selectmen Town of Hopkinton 330 Main Street Hopkinton, New Hampshire 03229

We have audited the accompanying financial statements of the governmental activities, the major fund, and the aggregate remaining fund information of the Town of Hopkinton, as of and for the year ended December 31, 2010, which collectively comprise the Town's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the Town of Hopkinton's management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

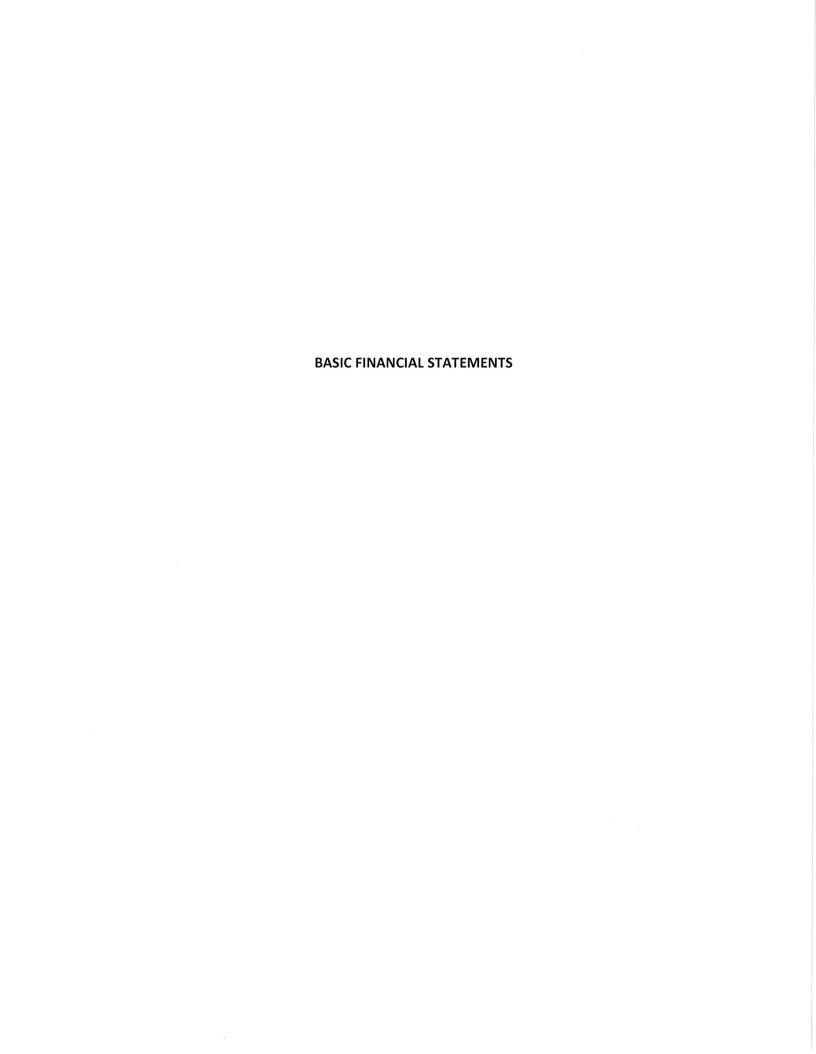
In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the major fund, and the aggregate remaining fund information of the Town of Hopkinton as of December 31, 2010, and the respective changes in financial position thereof for the year then ended in conformity with accounting principles generally accepted in the United States of America.

The budgetary comparison information and schedule of funding progress for other postemployment benefits on pages 28 to 30 are not required parts of the basic financial statements, but are supplementary information required by accounting principles generally accepted in the United States of America. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it. The Town of Hopkinton has not presented a management's discussion and analysis. Accounting principles generally accepted in the United States of America have determined that the management's discussion and analysis is necessary to supplement, but is not required to be part of, the basic financial statements.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Town of Hopkinton's basic financial statements. The combining and individual fund schedules are presented for purposes of additional analysis and are not a required part of the basic financial statements. They have been subjected to the auditing procedures applied in the audit of the basic financial statements, and, in our opinion, are fairly stated in all material respects in relation to the basic financial statements taken as a whole.

Roberts, there & Drolet, PLIC

August 19, 2011



### EXHIBIT 1 TOWN OF HOPKINTON, NEW HAMPSHIRE Statement of Net Assets December 31, 2010

|  | Go | overnmental<br>Activities    |
|--|----|------------------------------|
| ASSETS Cook and sook assignments                 | ,  | 7.007.456                    |
| Cash and cash equivalents                        | \$ | 7,087,456                    |
| Investments Receivables                          |    | 1,768,687                    |
|  |    | 1,755,225                    |
| Capital assets, not being depreciated:  Land     |    | 9 410 460                    |
|  |    | 8,410,469                    |
| Capital assets, net of accumulated depreciation: |    | E02 /E7                      |
| Land improvements                                |    | 583,457                      |
| Buildings Machinen and equipment                 |    | 2,778,853                    |
| Machinery and equipment Infrastructure           |    | 1,066,999                    |
| Intangible items                                 |    | 12,873,684<br>192,300        |
| Total assets                                     |    | 36,517,130                   |
| Total assets                                     |    | 30,317,130                   |
| LIABILITIES                                      |    |                              |
| Accounts payable                                 |    | 125,595                      |
| Accrued payroll and benefits                     |    | 81,879                       |
| Accrued interest payable                         |    | 43,650                       |
| Intergovernmental payable                        |    | 6,117,472                    |
| Noncurrent obligations:                          |    |                              |
| Due within one year:                             |    |                              |
| Bonds and notes payable                          |    | 323,363                      |
| Compensated absences                             |    | 8,595                        |
| Accrued landfill postclosure care costs          |    | 32,500                       |
| Due in more than one year:                       |    |                              |
| Bonds and notes payable                          |    | 2,424,108                    |
| Compensated absences                             |    | 109,714                      |
| Accrued landfill postclosure care costs          |    | 520,000                      |
| OPEB liability                                   |    | 64,308                       |
| Total liabilities                                |    | 9,851,184                    |
|  |    |                              |
| NET ASSETS                                       |    | 100 00 000000 200 0000000000 |
| Invested in capital assets, net of related debt  |    | 24,028,605                   |
| Restricted for:                                  |    |                              |
| Perpetual care                                   |    | 619,092                      |
| Other purposes                                   |    | 291,925                      |
| Unrestricted                                     |    | 1,726,324                    |
| Total net assets                                 | \$ | 26,665,946                   |

### EXHIBIT 2 TOWN OF HOPKINTON, NEW HAMPSHIRE Statement of Activities For the Year Ended December 31, 2010

|                               |        |                  |        | Program         | Reve  | nues        | N  | et (Expense) |
|-------------------------------|--------|------------------|--------|-----------------|-------|-------------|----|--------------|
|                               |        |                  |        | Charges (       |       | Operating   |    | evenue and   |
|                               |        |                  |        | for             | G     | rants and   |    | Changes      |
|                               |        | Expenses         |        | Services        | Cor   | ntributions | ir | Net Assets   |
| Governmental activities:      |        |                  |        |                 |       |             |    |              |
| General government            | \$     | 1,079,523        | \$     | 3,469           | \$    | 86,886      | \$ | (989,168)    |
| Public safety                 |        | 1,685,916        |        | 352,897         |       | 44,959      |    | (1,288,060)  |
| Highways and streets          |        | 2,798,894        |        | :=              |       | 176,837     |    | (2,622,057)  |
| Sanitation                    |        | 615,489          |        | 605,636         |       | 23,614      |    | 13,761       |
| Health                        |        | 21,352           |        | :-              |       | -           |    | (21,352)     |
| Welfare                       |        | 150,273          |        | -               |       | -           |    | (150,273)    |
| Culture and recreation        |        | 760,382          |        | 61,201          |       | 644         |    | (698,537)    |
| Conservation                  |        | 225              |        | -               |       | -           |    | (225)        |
| Interest on long-term debt    |        | 103,236          |        | -               |       | -           |    | (103,236)    |
| Capital outlay                |        | 87,521           |        |                 |       |             |    | (87,521)     |
| Total governmental activities | \$     | 7,302,811        | \$     | 1,023,203       | \$    | 332,940     |    | (5,946,668)  |
| General reven                 | ues:   |                  |        |                 |       |             |    |              |
| Property tax                  | es     |                  |        |                 |       |             |    | 3,184,025    |
| Other taxes                   |        |                  |        |                 |       |             |    | 204,779      |
| Licenses and                  | perr   | nits             |        |                 |       |             |    | 948,026      |
| Grants and c                  | ontri  | butions not res  | tricte | d to specific p | rogra | ıms         |    | 426,521      |
| Miscellaneou                  |        |                  |        |                 |       |             |    | 419,796      |
| Total gene                    | ral re | evenues          |        |                 |       |             |    | 5,183,147    |
| Change i                      | in net | assets           |        |                 |       |             |    | (763,521)    |
| Net assets, b                 | egini  | ning, as restate | d, see | Note III.D.     |       |             |    | 27,429,467   |
| Net assets, e                 | ndin   | g                |        |                 |       |             | \$ | 26,665,946   |

### EXHIBIT 3 TOWN OF HOPKINTON, NEW HAMPSHIRE Balance Sheet

#### Governmental Funds December 31, 2010

|   |              | Other        | Total         |
|---|--------------|--------------|---------------|
|   |              | Governmental | Governmental  |
|   | General      | Funds        | Funds         |
| ASSETS  |              |              |               |
| Cash and cash equivalents                       | \$ 6,618,778 | \$ 468,678   | \$ 7,087,456  |
| Investments                                     | -            | 1,768,687    | 1,768,687     |
| Receivables (net of allowance for unavailable): |              |              |               |
| Taxes   | 1,425,357    | -            | 1,425,357     |
| Accounts  | 107,802      | 45,106       | 152,908       |
| Interfund receivable                            | 25,040       | 71,718       | 96,758        |
| Total assets                                    | \$ 8,176,977 | \$ 2,354,189 | \$ 10,531,166 |
|   |              |              |               |
| LIABILITIES                                     |              |              |               |
| Accounts payable                                | \$ 125,595   | \$ -         | \$ 125,595    |
| Accrued salaries and benefits                   | 81,879       | -            | 81,879        |
| Intergovernmental payable                       | 6,117,472    | -            | 6,117,472     |
| Interfund payable                               | 71,718       | 25,040       | 96,758        |
| Deferred revenue                                | 1,021,250    | 13,604       | 1,034,854     |
| Total liabilities                               | 7,417,914    | 38,644       | 7,456,558     |
|   |              |              |               |
| FUND BALANCES                                   |              |              |               |
| Reserved for encumbrances                       | 42,638       | =            | 42,638        |
| Reserved for endowments                         | -            | 471,158      | 471,158       |
| Reserved for special purposes                   | -            | 439,858      | 439,858       |
| Unreserved, undesignated, reported in:          |              |              |               |
| General fund                                    | 716,425      | -            | 716,425       |
| Special revenue funds                           | =            | 1,404,529    | 1,404,529     |
| Total fund balances                             | 759,063      | 2,315,545    | 3,074,608     |
| Total liabilities and fund balances             | \$ 8,176,977 | \$ 2,354,189 | \$ 10,531,166 |
|   |              |              |               |

### EXHIBIT 4 TOWN OF HOPKINTON, NEW HAMPSHIRE Reconciliation of Total Fund Balances of Governmental Funds to the Statement of Net Assets December 31, 2010

| Total fund balances of governmental funds (Exhibit 3)  |  | \$ 3,074,608          |
|--|--|-----------------------|
| Amounts reported for governmental activities in the statement of net assets are different because:   |  |                       |
| Capital assets used in governmental activities are not financial resources and, therefore, are not reported in the funds.  Cost  Less accumulated depreciation   | \$ 56,642,717<br>(30,736,955)                | 25,905,762            |
| Interfund receivables and payables between governmental funds are eliminated on the statement of net assets.  Receivables Payables   | \$ (96,758)<br>96,758                        | 23,333,732            |
| Long-term revenues are not available to pay for current period expenditures and, therefore, are deferred in the funds.  Deferred tax revenue  Elderly and welfare liens  | \$ 1,034,854<br>176,960                      |                       |
| Interest on long-term debt is not accrued in governmental funds.  Accrued interest payable   |  | 1,211,814<br>(43,650) |
| Long-term liabilities are not due and payable in the current period and, therefore, are not reported in the funds.  Bonds and notes outstanding  Compensated absences payable  Accrued landfill postclosure care costs  OPEB liability | \$ 2,747,471<br>118,309<br>552,500<br>64,308 | (3,482,588)           |
| Total net assets of governmental activities (Exhibit 1)  |  | \$ 26,665,946         |

#### EXHIBIT 5 TOWN OF HOPKINTON, NEW HAMPSHIRE

#### Statement of Revenues, Expenditures and Changes in Fund Balances Governmental Funds

#### For the Year Ended December 31, 2010

|  |              | Other        | Total        |  |
|--|--------------|--------------|--------------|--|
|  |              | Governmental | Governmental |  |
|  | General      | Funds        | Funds        |  |
| Revenues:  |              |              |              |  |
| Taxes  | \$ 3,216,457 | \$ 8,340     | \$ 3,224,797 |  |
| Licenses, permits and fees                             | 948,026      | -            | 948,026      |  |
| Intergovernmental                                      | 671,089      | -            | 671,089      |  |
| Charges for services                                   | 652,954      | 368,778      | 1,021,732    |  |
| Miscellaneous  | 166,838      | 121,870      | 288,708      |  |
| Total revenues   | 5,655,364    | 498,988      | 6,154,352    |  |
|  |              |              |              |  |
| Expenditures:  |              |              |              |  |
| Current:   |              |              |              |  |
| General government                                     | 1,019,320    | 10,468       | 1,029,788    |  |
| Public safety  | 1,410,260    | 138,747      | 1,549,007    |  |
| Highways and streets                                   | 1,035,873    | -            | 1,035,873    |  |
| Sanitation   | 641,143      | 155,545      | 796,688      |  |
| Health   | 21,352       | -            | 21,352       |  |
| Welfare  | 116,123      | 33,323       | 149,446      |  |
| Culture and recreation                                 | 618,927      | 72,548       | 691,475      |  |
| Conservation   | -            | 225          | 225          |  |
| Debt service:  |              |              |              |  |
| Principal  | 251,431      | -            | 251,431      |  |
| Interest   | 106,373      | -            | 106,373      |  |
| Capital outlay   | 463,230      | 266,253      | 729,483      |  |
| Total expenditures                                     | 5,684,032    | 677,109      | 6,361,141    |  |
|  |              |              |              |  |
| Deficiency of revenues under expenditures              | (28,668)     | (178,121)    | (206,789)    |  |
|  |              |              |              |  |
| Other financing sources (uses):                        |              |              |              |  |
| Transfers in   | 15,145       | 230,184      | 245,329      |  |
| Transfers out  | (226,001)    | (19,328)     | (245,329)    |  |
| Long-term debt issued                                  | 510,000      |              | 510,000      |  |
| Total other financing sources and uses                 | 299,144      | 210,856      | 510,000      |  |
|  |              |              |              |  |
| Net change in fund balances                            | 270,476      | 32,735       | 303,211      |  |
| Fund balances, beginning, as restated, see Note III.D. | 488,587      | 2,282,810    | 2,771,397    |  |
| Fund balances, ending                                  | \$ 759,063   | \$ 2,315,545 | \$ 3,074,608 |  |
|  |              |              |              |  |

#### EXHIBIT 6

#### TOWN OF HOPKINTON, NEW HAMPSHIRE

#### Reconciliation of the Statement of Revenues, Expenditures and Changes in Fund Balances of Governmental Funds to the Statement of Activities For the Year Ended December 31, 2010

| Net change in fund balances of governmental funds (Exhibit 5)   |          |                    | \$<br>303,211   |
|---|----------|--------------------|-----------------|
| Amounts reported for governmental activities in the statement of activities are different because:  |          |                    |                 |
| Governmental funds report capital outlays as expenditures. In the statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount by which depreciation expense exceeded capitalized capital outlay in the current period.  Capitalized capital outlay | \$       | 976,869            |                 |
| Depreciation expense  |          | (2,268,942)        | (1 202 072)     |
|   |          |                    | (1,292,073)     |
| The net effect of transactions involving capital assets is to decrease net assets.  |          |                    | (10,334)        |
| Transfers in and out between governmental funds are eliminated on the operating statement.  |          |                    |                 |
| Transfers in  | \$       | (245,329)          |                 |
| Transfers out   |          | 245,329            |                 |
| Revenue in the statement of activities that does not provide current financial  |          |                    | -               |
| resources is not reported as revenue in governmental funds.   | <u> </u> | 165 470            |                 |
| Change in deferred tax revenue Elderly and welfare liens  | \$       | 165,478<br>176,960 |                 |
| Liverly and wentereness   |          | 170,500            | 342,438         |
| The issuance of long-term debt provides current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes the current financial resources of governmental funds. Neither transaction however, has any effect on net assets.  |          |                    | ,               |
| Issuance of bond  | \$       | (510,000)          |                 |
| Repayment of bond and note principal  |          | 251,431            |                 |
| Some expenses reported in the statement of activities do not require the use of current financial resources and, therefore, are not reported as expenditures in governmental funds.   |          |                    | (258,569)       |
| Decrease in accrued interest expense  | \$       | 3,137              |                 |
| Increase in compensated absences payable  |          | (36,364)           |                 |
| Decrease in accrued landfill postclosure care costs   |          | 221,500            |                 |
| Increase in OPEB liability  |          | (36,467)           | 151 000         |
|   |          |                    | <br>151,806     |
| Change in net assets of governmental activities (Exhibit 2)   |          |                    | \$<br>(763,521) |

## EXHIBIT 7 TOWN OF HOPKINTON, NEW HAMPSHIRE Statement of Fiduciary Net Assets Fiduciary Funds December 31, 2010

|                                     | Private<br>Purpose<br>Trust | Agency     |
|-------------------------------------|-----------------------------|------------|
| Assets:                             |                             |            |
| Cash and cash equivalents           | \$ -                        | \$ 258,755 |
| Investments                         | 319,616                     | 422,439    |
| Total assets                        | 319,616                     | 681,194    |
| Liabilities:                        |                             |            |
| Due to other governmental units     | -                           | 674,687    |
| Due to developers                   | -                           | 6,507      |
| Total liabilities                   | <u> </u>                    | 681,194    |
| Net assets:                         |                             | 14.7       |
| Held in trust for specific purposes | \$ 319,616                  | \$ -       |

### EXHIBIT 8 TOWN OF HOPKINTON, NEW HAMPSHIRE Statement of Changes in Fiduciary Net Assets Fiduciary Funds

#### For the Year Ended December 31, 2010

|   | Private<br>Purpose<br>Trust |
|---|-----------------------------|
| Additions:  |                             |
| New funds   | \$ 116,662                  |
| Investment earnings:                                |                             |
| Interest  | 10,249                      |
| Net change in fair value of investments             | 27,959                      |
| Total additions                                     | 154,870                     |
|   |                             |
| Deductions:   |                             |
| Trust distributions                                 | 14,105                      |
|   |                             |
| Change in net assets                                | 140,765                     |
| Net assets, beginning, as restated, see Note III.D. | 178,851                     |
| Net assets, ending                                  | \$ 319,616                  |



#### I. Summary of Significant Accounting Principles

#### I.A. Introduction

The accounting and reporting framework and the more significant accounting principles and practices of the Town of Hopkinton (the Town) are discussed in subsequent sections of this note. The remainder of the notes is organized to provide explanations, including required disclosures, of the Town's financial activities for the fiscal year ended December 31, 2010.

#### I.B. Financial Reporting Entity – Basis of Presentation

#### I.B.1. Entity Defined

The Town of Hopkinton is a municipal corporation governed by a board of selectmen consisting of five members elected by the voters. These financial statements present the financial position and activity of the primary government. Component units are organizations for which the primary government is financially accountable, or other organizations for which the nature and significance of their relationship with the primary government are such that exclusion would cause the financial reporting entity's financial statements to be misleading or incomplete. Based on the stated criteria, the Town's financial statements do not include any component units.

#### I.B.2. Government-Wide and Fund Financial Statements

#### Government-Wide Financial Statements

The government-wide financial statements include the statement of net assets and the statement of activities. These statements report financial information for the Town as a whole, excluding fiduciary activities. Individual funds are not displayed.

The statement of activities reports the direct expenses of a given function offset by program revenues directly connected with the functional program. Direct expenses are those that are clearly identifiable with a specific function. A function is an assembly of similar activities and may include portions of a fund or summarize more than one fund to capture the expenses and program revenues associated with a distinct functional activity. Program revenues include: (1) charges for services which report fees, fines and forfeitures, and other charges for the Town's services; and (2) operating grants and contributions, which finance annual operating activities including restricted investment income. These revenues are subject to externally imposed restrictions to these program uses. Taxes and revenue from other sources not properly included with program revenues are reported as general revenues.

#### Fund Financial Statements

Fund financial statements are provided for governmental and fiduciary funds, even though the latter are excluded from the government-wide financial statements. The major individual, governmental fund (General Fund) is reported in separate columns in the basic fund financial statements with composite columns for nonmajor funds.

#### I.B.3. Measurement Focus, Basis of Accounting and Financial Statement Presentation

The financial statements of the Town are prepared in accordance with accounting principles generally accepted in the United States of America (U.S. GAAP). The Town's reporting entity applies all relevant Governmental Accounting Standards Board (GASB) pronouncements.

The government-wide statements report using the economic resources measurement focus and the accrual basis of accounting generally including the reclassification or elimination of internal activity (between or within funds). Reimbursements are reported as reductions to expenses. Fiduciary fund financial statements also report using this same basis of accounting, although internal activity is not eliminated in these statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of the related cash flows. Property tax revenues are recognized in the year for which they are levied, while grants are recognized when grantor eligibility requirements are met.

The agency funds are custodial in nature and do not measure results of operations.

Governmental fund financial statements report using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized when they are both measurable and available. Available means collectible within the current period or soon enough thereafter to pay current liabilities.

The Town considers revenues to be available if they are collected within sixty days of the end of the fiscal year. Expenditures are recorded when the related fund liability is incurred, except for general obligation bond and note principal and interest which are reported as expenditures in the year due.

Major revenues susceptible to accrual are property taxes, intergovernmental amounts and investment income. In general, other revenues are recognized when cash is received.

When both restricted and unrestricted resources are available for use, it is the Town's policy to use restricted resources first, then unrestricted resources as needed. Restricted assets and liabilities payable from restricted assets current in nature are reported with current assets and current liabilities in the financial statements.

#### I.B.4. Fund Types and Major Funds

Governmental Funds

The Town reports the following major governmental fund:

General Fund – Reports as the primary fund of the Town. This fund is used to account for all financial resources not reported in other funds.

The Town also reports thirteen nonmajor governmental funds.

Fiduciary Funds

The Town reports the following fiduciary funds:

*Private Purpose Trust Funds* – Account for financial resources of the Town used only for the benefit of other entities or individuals.

Agency Funds – Account for fiduciary assets held by the Town in a custodial capacity as an agent on behalf of others. The Town's agency funds are used to account for the various capital reserve accounts held by the trustees of trust funds on behalf of the local school district and village precincts.

#### I.C. Assets, Liabilities, and Net Assets or Fund Equity

#### I.C.1. Cash and Investments

The laws of the State of New Hampshire require that the Town's treasurer have custody of all monies belonging to the Town, other than those held by the trustees of trust funds and library trustees, and pay out the same only upon orders of the Board of Selectmen. The treasurer shall deposit all monies in participation units in the public deposit investment pool established pursuant to N.H. RSA 383.22 or in solvent banks in the state. Funds may be deposited in banks outside the state if such banks pledge or deliver to a third party custodial bank or the Federal Reserve Bank, collateral security for such deposits, United States government or government agency obligations, or obligations of the State of New Hampshire in value at least equal to the amount of the deposit in each case.

Investments are stated at fair value based on quoted market prices.

New Hampshire law authorizes the Town to invest in obligations of the United States government; the public deposit investment pool established pursuant to RSA 383:22; savings bank deposits; prime bankers' acceptances; or certificates of deposit and repurchase agreements of banks incorporated under the laws of the State of New Hampshire or in banks recognized by the state treasurer.

Any person who directly or indirectly receives any such funds or monies for deposit or for investment in securities of any kind shall, prior to acceptance of such funds, make available at the time of such deposit or investment an option to have such funds secured by collateral having a value at least equal to the amount of such funds. Such collateral shall be segregated for the exclusive benefit of the Town. Only securities defined by the bank commissioner as provided by rules adopted pursuant to RSA 386:57 shall be eligible to be pledged as collateral.

#### I.C.2. Capital Assets and Depreciation

Generally, the Town's property, plant and equipment with useful lives of more than two years are stated at historical cost and reported in the government-wide financial statements. Donated assets are stated at fair value on the date donated. The Town generally capitalizes assets with cost of \$5,000 or more as purchase and construction outlays occur. The costs of normal maintenance and repairs that do not add to the asset value or materially extend useful lives are not capitalized. Capital assets are depreciated using the straight-line method. When capital assets are disposed of, the cost and applicable accumulated depreciation are removed from the respective accounts, and the resulting gain or loss is recorded in operations.

Estimated useful lives, in years, for depreciable assets are as follow:

|                         | Years |
|-------------------------|-------|
| Land improvements       | 20    |
| Buildings               | 50    |
| Machinery and equipment | 8-10  |
| Infrastructure          | 7     |

#### I.C.3. Long-Term Debt

In the government-wide financial statements, outstanding debt is reported as liabilities. The balance of long-term debt is not reported in the governmental funds.

#### I.C.4. Equity

The government-wide statement of net assets reports net assets in the following components:

- Invested in capital assets, net of related debt, which is computed as the total capital
  assets less accumulated depreciation, net of outstanding debt used to acquire those
  assets.
- Restricted for perpetual care, which consists of the balance of the permanent funds that is allowed to be used only for cemetery care.
- Restricted for other purposes, which consists of the balance of the permanent funds that is allowed to be used for library and welfare purposes.
- Unresticted, which consists of the remaining balances of net assets.

The governmental funds report the following components of fund balance:

- Reserve for encumbrances, which consists of the balance of unexpended appropriations for specific purposes to be carried over to supplement the appropriations of the subsequent year.
- Reserve for endowments, which consists of the balance of permanent funds that was donated or left to the Town for specific purposes.
- Reserve for special purposes, which consists of the remaining balance of the permanent funds (less the endowments).
- Unreserved, undesignated, which is comprised of the remainder of the fund balances.

#### **I.C.5.** Use of Estimates

The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

#### II. Stewardship, Compliance and Accountability

#### **Budgetary Information**

An annual budget was adopted on a basis consistent with generally accepted accounting principles for the General Fund, as well as the nonmajor Sewer Fund. Unless encumbered, all governmental fund appropriations lapse at year-end. The Town is allowed to use beginning fund balance to balance the budget. In 2010, none of the fund balance from 2009 was used.

Encumbrance accounting is employed by the governmental funds. Encumbrances (e.g., purchase orders, contracts) outstanding at year-end are reported as reservations of fund balances and do not constitute expenditures or liabilities because the commitments will be added to the appropriations voted in the subsequent year.

Revenues are budgeted by source. Expenditures in the General Fund are budgeted by functions as follow: general government, public safety, highways and streets, sanitation, health, welfare, culture and recreation, conservation, economic development, debt service and capital outlay. Management can transfer appropriations among budget line items as necessary, but the total expenditures cannot legally exceed the total appropriations unless permission is received from the Commissioner of Revenue Administration.

#### III. Detailed Notes on Funds and Government-Wide Statements

#### III.A. Assets

#### III.A.1. Cash and Investments

As of December 31, 2010, \$124,997 of the Town's cash and equivalents balance of \$7,346,211 was exposed to custodial credit risk as uninsured and uncollateralized.

As of December 31, 2010, the Town had the following investments:

| Certificates of Deposit \$ 6.                      | 5,597 |
|--|-------|
| Mutual Funds 14                                    | 2,769 |
| Common and Preferred Stock 71:                     | 3,967 |
| Corporate Bonds 34                                 | ),325 |
| New Hampshire Public Deposit Investment Pool 1,246 | 3,084 |
| \$ 2,51  | ),742 |

The investments appear in the financial statements as follow:

Fund reporting level:

Governmental funds - balance sheet (Exhibit 3)
Fiduciary funds - statement of fiduciary net assets (Exhibit 7)
Total

\$ 1,768,687 742,055 \$ 2,510,742

#### **Investment Policies**

**Credit Risk** is the risk that an issuer or other counterparty to an investment will not fulfill its obligations. New Hampshire law limits investments to those described in Note I.C.1. The Town's investment policy does not place any further restrictions on its investment choices.

**Interest Rate Risk** is the risk that changes in interest rates will adversely affect the fair value of an investment. Investments held for longer periods are subject to increased risk of adverse interest rate changes. The Town's investment policy limits concentration of investments with a specific maturity.

**Custodial Credit Risk** is the risk that the failure of the counterparty will result in the Town not being able to recover the value of its investment or collateral securities that are in the custody of another party. The investment policy of the Town's Trustees of Trust Funds does not address custodial credit risk. Of the Town's \$2,510,742 of investments, \$1,197,061 is subject to custodial credit risk because the related securities are held by the Town's investment broker, which is also the counterparty for these securities.

#### III.A.2. Receivables, Uncollectible Accounts and Deferred Revenue

Property Taxes Receivable and Property Tax Calendar

Property taxes are levied and collected by the Town on a semi-annual basis. Tax bills are due on or around July 1 and December 1, with interest of 12% per annum on all taxes not received by the due date. The first billing is an estimate only based on half of the previous year's billing. The final billing is levied based on an inventory taken in April of each year (the tax year runs from April 1 to March 31), and is assessed after the tax rate has been calculated and set by the New Hampshire Department of Revenue Administration. A lien should be executed on any unpaid property taxes in the following year and this lien takes priority over any others. Interest of 18% per annum is charged upon redemption of liened taxes. Properties not redeemed within two years of the date of the tax lien should be deeded to the Town. During the current year, the tax collector executed a tax lien for uncollected 2009 property taxes on April 15.

The property taxes levied and collected by the Town include amounts for the State of New Hampshire, the Hopkinton School District, Merrimack County, and the Contoocook Village and Hopkinton Village Precincts. The Town is responsible for the collection of all these taxes. During the annual tax rate setting process, the Town sets an amount for potential abatements and tax deedings, known as overlay. Overlay is raised through taxation and is reported as a reduction in tax revenue.

The net assessed valuation as of April 1, 2010, upon which the 2010 property tax levy was based was:

| For the New Hampshire education tax | \$ 620,979,687 |
|-------------------------------------|----------------|
| For all other taxes                 | \$ 643,631,387 |

The tax rates and amounts assessed for the year ended December 31, 2010 were as follow:

|                               | Per \$1,000 of<br>Assessed Valuation |                  |
|-------------------------------|--------------------------------------|------------------|
| Municipal portion             | \$5.05                               | \$<br>3,249,622  |
| School portion:               |                                      |                  |
| State of New Hampshire        | \$2.68                               | 1,664,378        |
| Local                         | \$16.27                              | 10,471,320       |
| County portion                | \$2.72                               | 1,751,805        |
| Precinct portion:             |                                      |                  |
| Contoocook Village            | \$0.77                               | 110,601          |
| Hopkinton Village             | \$0.37                               | 14,926           |
| Total property taxes assessed |                                      | \$<br>17,262,652 |
|                               |                                      |                  |

The following details the taxes receivable at year-end:

| Property:                    |                 |
|------------------------------|-----------------|
| Levy of 2010                 | \$<br>953,600   |
| Levy of 2009                 | 26,483          |
| Levy of 2008                 | 10,632          |
| Unredeemed (under tax lien): |                 |
| Levy of 2009                 | 213,946         |
| Levy of 2008                 | 141,434         |
| Levy of 2007                 | 57,253          |
| Levy of 2006                 | 12,084          |
| Levy of 2005                 | 1,618           |
| Land use change              | 7,022           |
| Timber                       | 1,285           |
| Net taxes receivable         | \$<br>1,425,357 |

Other Receivables and Uncollectible/Unavailable Accounts

Significant receivables include amounts due from customers primarily for sewer, ambulance and other sanitation services. The fund financial statements report accounts receivable net of any allowance for uncollectible/unavailable accounts and revenues net of uncollectibles. The allowance amount consists of all of the elderly and welfare liens. Related amounts are shown in the following table:

| Accounts                                | \$<br>152,908 |
|---|---------------|
| Liens                                   | 176,960       |
| Less: allowance for unavailable amounts | (176,960)     |
| Net total receivables                   | \$<br>152,908 |

#### III.A.3. Capital Assets

#### Changes in Capital Assets

The following table provides a summary of changes in capital assets of the governmental activities:

|  | Balance,<br>beginning, |                | Balance,      |
|--|------------------------|----------------|---------------|
|  | as restated            | Changes        | ending        |
| Governmental activities:                         |                        |                |               |
| At cost:   |                        |                |               |
| Not being depreciated:                           |                        |                |               |
| Land   | \$ 8,410,469           | \$ -           | \$ 8,410,469  |
| Being depreciated:                               |                        |                |               |
| Land improvements                                | 665,743                | 481,585        | 1,147,328     |
| Buildings and building improvements              | 4,308,250              | 40,525         | 4,348,775     |
| Machinery and equipment                          | 3,100,252              | 115,790        | 3,216,042     |
| Infrastructure                                   | 39,327,803             | -              | 39,327,803    |
| Intangible items                                 |                        | 192,300        | 192,300       |
| Total capital assets being depreciated           | 47,402,048             | 830,200        | 48,232,248    |
| Total all capital assets                         | 55,812,517             | 830,200        | 56,642,717    |
| Less accumulated depreciation:                   |                        |                |               |
| Land improvements                                | (523,313)              | (40,558)       | (563,871)     |
| Buildings and building improvements              | (1,486,262)            | (83,660)       | (1,569,922)   |
| Machinery and equipment                          | (2,032,721)            | (116,322)      | (2,149,043)   |
| Infrastructure                                   | (24,562,052)           | (1,892,067)    | (26,454,119)  |
| Total accumulated depreciation                   | (28,604,348)           | (2,132,607)    | (30,736,955)  |
| Net book value, capital assets being depreciated | 18,797,700             | (1,302,407)    | 17,495,293    |
| Net book value, all capital assets               | \$ 27,208,169          | \$ (1,302,407) | \$ 25,905,762 |

#### Depreciation Expense

Depreciation expense was charged to functions of the Town as follows:

| Governmental | activities: |
|--------------|-------------|

| General government         | \$   | 5,680     |
|----------------------------|------|-----------|
| Public safety              |      | 117,056   |
| Highways and streets       | 2    | 2,042,429 |
| Sanitation                 |      | 37,306    |
| Culture and recreation     |      | 66,471    |
| Total depreciation expense | \$ 2 | 2,268,942 |

#### III.A.4. Restricted Net Assets

The government-wide statement of net assets includes restricted net assets of \$619,092 for perpetual care and \$291,925 for library and welfare representing public trusts reported as restricted to reflect purpose restrictions contained in trust indentures.

#### III.B. Liabilities

#### **III.B.1** Intergovernmental Payables

Amounts due to other governments at December 31, 2010 consist of:

| Balance of the 2010-2011 district assessment due to the Hopkinton School District | \$ 6,062,934 |
|---|--------------|
| Grant received from State in error to be reimbursed                               | 54,538       |
| Total   | \$ 6,117,472 |

#### **III.B.2** Long-Term Liabilities

General obligation bonds are approved by the voters and repaid with general revenues (property taxes). These bonds are backed by the full faith and credit of the Town. Long-term liabilities also include compensated absences, accrued landfill postclosure care costs and the OPEB liability.

State and federal laws and regulations require that the Town continue to perform certain monitoring and maintenance functions at the landfill site for thirty years after closure. The amount recorded as the postclosure care liability represents the estimate of what it will cost for this monitoring and maintenance costs over the next seventeen years, the length of time monitoring is expected to continue. The actual cost of postclosure care could be higher or lower.

Long-term liabilities currently outstanding are as follow:

|   | Original<br>Amount |           | Issue<br>Date | Maturity<br>Date | Interest<br>Rate % | Outstanding<br>at<br>12/31/2010 |           | Current<br>Portion |
|---|--------------------|-----------|---------------|------------------|--------------------|---------------------------------|-----------|--------------------|
| General obligation bonds/notes payable: |                    |           |               |                  |                    |                                 |           |                    |
| Landfill closure                        | \$                 | 1,859,384 | 1997          | 2017             | 4.05               | \$                              | 830,325   | \$<br>104,440      |
| Open space                              | \$                 | 761,500   | 2004          | 2020             | 4.31               |                                 | 500,000   | 50,000             |
| Open space                              | \$                 | 467,900   | 2005          | 2025             | 4.00               |                                 | 345,000   | 25,000             |
| Sludge                                  | \$                 | 200,000   | 2006          | 2011             | 4.28               |                                 | 40,000    | 40,000             |
| Open space                              | \$                 | 368,250   | 2006          | 2026             | 4.39               |                                 | 294,598   | 18,413             |
| Open space                              | \$                 | 279,837   | 2007          | 2020             | 3.97               |                                 | 227,548   | 18,510             |
| Open space                              | \$                 | 160,000   | 2010          | 2015             | 2.44               |                                 | 160,000   | 32,000             |
| Community well                          | \$                 | 350,000   | 2010          | 2020             | 3.20               |                                 | 350,000   | 35,000             |
|   |                    |           |               |                  |                    |                                 | 2,747,471 | 323,363            |
| Compensated absences payable:           |                    |           |               |                  |                    |                                 |           |                    |
| Accrued vacation leave                  |                    |           |               |                  |                    |                                 | 118,309   | 8,595              |
| Accrued landfill postclosure care costs |                    |           |               |                  |                    |                                 | 552,500   | 32,500             |
| OPEB liability                          |                    |           |               |                  |                    |                                 | 64,308    | <br>-              |
|   |                    |           |               |                  |                    | \$                              | 3,482,588 | \$<br>364,458      |

#### Changes in Long-Term Liabilities

The following is a summary of changes in governmental activities' long-term liabilities for the year ended December 31, 2010:

|                    | General<br>Obligation<br>Bonds Payable | Compensated<br>Absences<br>Payable | Accrued Landfill Postclosure Care Costs | OPEB<br>Liability | Total        |
|--------------------|--|------------------------------------|---|-------------------|--------------|
| Balance, beginning | \$ 2,488,902                           | \$ 81,945                          | \$ 774,000                              | \$ 27,841         | \$ 3,372,688 |
| Additions          | 510,000                                | 36,364                             | -                                       | 36,467            | 582,831      |
| Reductions         | (251,431)                              | _                                  | (221,500)                               |                   | (472,931)    |
| Balance, ending    | \$ 2,747,471                           | \$ 118,309                         | \$ 552,500                              | \$ 64,308         | \$ 3,482,588 |

Debt Service Requirements to Maturity

The annual debt service requirements to maturity for bonds and notes as of year-end are as follow:

#### Governmental activities:

| Fiscal Year Ending |              |            |              |
|--------------------|--------------|------------|--------------|
| December 31,       | Principal    | Interest   | Total        |
|                    |              |            |              |
| 2011               | \$ 323,363   | \$ 111,932 | \$ 435,295   |
| 2012               | 288,501      | 99,124     | 387,625      |
| 2013               | 293,854      | 87,311     | 381,165      |
| 2014               | 299,431      | 75,401     | 374,832      |
| 2015               | 305,241      | 63,131     | 368,372      |
| 2016-2020          | 1,026,611    | 154,009    | 1,180,620    |
| 2021-2025          | 192,065      | 29,362     | 221,427      |
| 2026               | 18,405       | 808        | 19,213       |
| Totals             | \$ 2,747,471 | \$ 621,078 | \$ 3,368,549 |

#### Unissued, Authorized Debt

At the March 12, 2003 Town Meeting, \$5,000,000 of bonds were approved for the purpose of acquiring land for open space. As of December 31, 2010, five bonds totaling \$2,086,750 have been issued of this authorization, leaving \$2,913,250 still unissued.

#### III.C. Balances and Transfers – Payments Within the Reporting Entity

#### **III.C.1.** Receivables and Payables

Generally, outstanding balances between funds reported as "interfund receivables/payables" include outstanding charges by one fund to another for goods or services, subsidy commitments outstanding at year-end, or other miscellaneous amounts. Activity between funds that is representative of lending/borrowing arrangements outstanding at the end of the fiscal year is also reported as "interfund receivables/payables."

The following reports the interfund receivables and payables at year-end:

| Receivable fund | Payable fund | <br>mount    |
|-----------------|--------------|--------------|
| General         | Nonmajor     | \$<br>25,040 |
| Nonmajor        | General      | <br>71,718   |
|                 |              | \$<br>96,758 |
|                 |              |              |

The amount due to the General Fund represents \$7,711 from the Recreation Revolving Fund and \$17,329 from the Sewer Fund as reimbursements for expenditures. The amount due to the Nonmajor Funds represents \$63,378 to the Ambulance Fund for ambulance fees and \$8,340 to the Conservation Commission Fund, which is 35% of the land use change taxes collected during the year.

#### III.C.2. Transfers

Transfers within the reporting entity are substantially for the purposes of distributing taxes to the fund for which the appropriation was made, funding capital projects, and closing capital reserve accounts. The government-wide statement of activities eliminates transfers reported within the activities columns.

The following schedule reports transfers within the reporting entity:

|                | Transfers In:                           |                  |    |           |  |    |         |  |
|----------------|---|------------------|----|-----------|--|----|---------|--|
|                | Ge                                      | General Nonmajor |    |           |  |    |         |  |
|                | F                                       | Fund             |    | ind Funds |  |    | Total   |  |
| Transfers out: | *************************************** |                  |    |           |  |    |         |  |
| General fund   | \$                                      | -                | \$ | 226,001   |  | \$ | 226,001 |  |
| Nonmajor funds |   | 15,145           |    | 4,183     |  |    | 19,328  |  |
|                | \$                                      | 15,145           | \$ | 230,184   |  | \$ | 245,329 |  |

The transfers from the General Fund represent \$226,000 to the Expendable Trust Funds as voted by Town Meeting, and \$1 to the Recycling Revolving Fund as voted. The transfers from the Nonmajor Funds represent \$15,000 to the General Fund from the Library Fund for interest, \$145 to the General Fund from the Expendable Trust Funds to close out a capital reserve account, and \$4,183 to the Library Fund from the Permanent Funds representing earnings.

#### III.D. Restatement of Beginning Equity Balances

The beginning equity balances were restated as follow:

|      |           |         |   |   |  | Pri  | vate  |
|------|-----------|---------|---|---|--|--|---|
|      |           |         |   | Non   | major  | Pur  | pose  |
| Gov  | vermental |         | General Governmental                            |   |  | Trust  |   |
| Α    | ctivities |         | Fund  | Fu  | ınds   | Funds  |   |
| \$   | (69,045)  | \$      | =   | \$  | =  | \$   | -   |
|      | 41,980    |         | -   |   | 41,980   |  | -   |
|      | -         |         | -   |   | -  | 17   | 8,851   |
|      | 3         |         | 3   |   | -  |  | -   |
| 2    | 7,456,529 |         | 488,584   | 2,2   | 40,830   |  |   |
| \$ 2 | 7,429,467 | \$      | 488,587   | \$ 2,2  | 82,810   | \$ 17  | 8,851   |
|      | \$<br>\$  | , , , , | Activities \$ (69,045) \$ 41,980 - 3 27,456,529 | Activities Fund  \$ (69,045) \$ - 41,980 3 3 27,456,529 488,584 | Govermental Activities         General Fund         Governmental Fund           \$ (69,045)         \$ - \$           41,980 | Activities         Fund         Funds           \$ (69,045)         \$ -         \$ -           41,980         -         41,980           -         -         -           3         3         -           27,456,529         488,584         2,240,830 | Govermental Activities         General Fund         Nonmajor Governmental Funds         Pur Funds           \$ (69,045)         \$ -         \$ -         \$ -           41,980         -         41,980         -           -         -         -         -           3         3         -         -           27,456,529         488,584         2,240,830         - |

#### IV. Other Information

#### IV.A. Risk Management

The Town's risk management activities are reported with governmental activities and recorded in the general fund. During the fiscal year, the Town was a member of the Local Government Center Property-Liability Trust, Inc. and the NH Public Risk Management Exchange (Primex), which are considered public entity risk pools, currently operating as common risk management and insurance programs for member governmental entities.

**Local Government Center Property-Liability Trust, Inc. (the Trust)** – This Trust is organized to provide certain property and liability protection to member towns, cities, and other qualified political subdivisions of New Hampshire. As a member of the Trust, the Town shares in contributing to the cost of, and receiving benefits from, a self-insured pooled risk management program. The membership and coverage run from July 1 to June 30.

Contributions paid in 2010 for fiscal year 2011 ending June 30, 2011; to be recorded as an insurance expenditure/expense totaled \$67,138. There were no unpaid contributions for the year ending June 30, 2011 and due in 2010. The trust agreement permits the Trust to make additional assessments to members should there be a deficiency in trust assets to meet its liabilities. At this time, the Trust foresees no likelihood of any additional assessments for past years.

**Primex** – The Town obtained its workers' compensation insurance from this pooled risk management program. Primex retained \$1,000,000 of workers' compensation loss. The Town paid \$62,823 for workers' compensation for the year ended December 31, 2010. The agreement between the Town and Primex permits Primex to make additional assessments to members should there be a deficiency in contributions for any member year, not to exceed the member's annual contribution. Currently, Primex foresees no likelihood of any additional assessment for this or any prior year.

#### **IV.B. Retirement Pensions**

The New Hampshire Retirement System (NHRS) is a multiple-employer, cost-sharing, contributory public employee defined benefit plan qualified under section 401(a) of the Internal Revenue Code, and funded through a trust which is exempt from tax under Internal Revenue Code section 501(a). The NHRS provides service, disability, death and vested retirement benefits for the Town's employees, and their beneficiaries. The New Hampshire Legislature establishes the provisions for benefits and contributions. The NHRS issues a separate financial report that is available by contacting the NHRS at 54 Regional Drive, Concord, NH 03301.

Both the members and the Town make contributions to the NHRS. Member rates of contribution are set by the Legislature. Employer rates are determined by the NHRS trustees based on an actuarial valuation. The rate of contribution for police and fire employees is 9.3% of gross earnings. The rate of contribution for other employees is 5% of gross earnings. For the period of January 1 to June 30, the rate of contribution for pension and the medical subsidy from the Town was 13.66% for police, 17.28% for fire and 9.16% for other employees, which consisted of 70% of the total employer cost for police and fire, and 100% of the total cost for other employees. For the period of July 1 to December 31, the rate of contribution for pension and the medical subsidy was 14.63% for police, 18.52% for fire and 9.16% for other employees, which consisted of 75% of the total employer cost for police and fire, and 100% of the total cost for other employees. The balance of the employer cost was paid by the State of New Hampshire. Employer contributions from the Town during the years 2008, 2009 and 2010 were \$187,752, \$194,353 and \$214,427, respectively. The amounts are paid on a monthly basis as due. The amount paid by the State for 2010 was \$44,348. This amount has been reported as an expenditure/expense and revenue on the government-wide statement of activities and on the governmental funds statement of revenues, expenditures and changes in fund balances.

#### IV.C. Contingent Liabilities

Amounts received from grantor agencies are subject to audit and adjustments by such agencies. Any disallowed claims, including amounts already collected, may constitute a liability of the applicable funds. The amount, if any, of expenditures that may be disallowed by the grantor cannot be determined at this time, although the Town expects such amounts, if any, to be immaterial.

#### IV.D. Other Postemployment Benefits

#### Plan Description

As required by NH RSA 100-A:50, New Hampshire Retirement System: Medical Benefits, the Town provides its eligible retirees including certain beneficiaries, the ability to purchase health, dental and prescription drug coverage at the Town's group rates. The Town does not supplement the cost of these plans directly, but recognizes the liability for the inclusion of implicit rate subsidies to the retirees. The subsidy occurs because when a blended rate is used for a group of individuals that includes younger and presumably healthier people along with older, retired people, implicitly, the active employees are subsidizing the retirees. As of December 31, 2010, there were eleven retirees with nine spouses, and thirty-eight active employees with twenty-six spouses participating in the plan.

#### Benefits Provided

The Town provides medical, dental and prescription drug coverage to retirees and their eligible spouses and dependents. All active employees who retire from the Town and meet the eligibility requirements will receive these benefits.

#### **Funding Policy**

Retirees contribute all of the premiums as determined by the Town, but the remainder of the costs as derived from the implicit subsidy are paid by the Town on a pay-as-you-go basis.

#### Annual OPEB Costs and Net OPEB Obligation

The Town's annual OPEB expense for the year 2010 is calculated based on the annual required contribution of the Town (ARC). The Town has elected to calculate the ARC and related information using the alternative measurement method permitted by GASB Statement No. 45 for employers in plans with fewer than one hundred total plan members. The ARC represents a level of funding that, if paid on an ongoing basis, is projected to cover the normal cost each year and amortize the unfunded actuarial liability over a period not to exceed thirty years.

The Town's annual OPEB cost for the year ended December 31, 2010 including the amount actually contributed to the plan and the change in the Town's net OPEB obligation are as follow:

| Annual Required Contribution (ARC)    | \$<br>47,436 |
|---------------------------------------|--------------|
| Interest on Net OPEB Obligation (NOO) | -            |
| Adjustment to ARC                     |              |
| Annual OPEB Cost (Expense)            | 47,436       |
| Age Adjusted Contributions Made       | (10,969)     |
| Change in Net OPEB Obligation (NOO)   | 36,467       |
| Net OPEB Obligation (NOO), beginning  | 27,841       |
| Net OPEB Obligation (NOO), ending     | \$<br>64,308 |

The Town's annual OPEB cost, the percentage of annual OPEB cost contributed to the plan, and the net OPEB obligation for the year 2010 and the preceding year (the first year of recording) were as follow:

| Fiscal        | Annual    | Age          | Percentage of              | Net        |
|---------------|-----------|--------------|----------------------------|------------|
| Year<br>Ended | OPEB      | Adjusted     | Annual Cost<br>Contributed | OPEB       |
| Ended         | Cost      | Contribution | Contributed                | Obligation |
| 12/31/2009    | \$ 42,584 | \$ 14,743    | 34.62%                     | \$ 27,841  |
| 12/31/2010    | \$ 47,436 | \$ 10,969    | 23.12%                     | \$ 36,467  |

#### Funded Status and Funding Progress

The funded status of the plan as of December 31, 2010, the date of the most recent valuation is as follows:

| Actuarial Accrued Liability (AAL) Actuarial Value of Plan Assets | \$<br>437,631   |
|--|-----------------|
| Unfunded Actuarial Accrued Liability (UAAL)                      | \$<br>437,631   |
| Funded Ratio (Actuarial Value of Plan Assets/AAL)                | 0.00%           |
| Covered Payroll of Active Plan Members                           | \$<br>1,815,431 |
| UAAL as a Percentage of Covered Payroll                          | 24.11%          |

The projection of future benefit payments for an ongoing plan involves estimates of the value of reported amounts and assumptions about the probability of occurrence of events far into the future. Examples include assumptions about future employment, mortality, and the healthcare cost trend. Amounts determined regarding the funded status of the plan and the annual required contributions of the employer are subject to continual revision as actual results are compared with past expectations and new estimates are made about the future. The schedule of funding progress, presented as required supplementary information in the section following the notes to the financial statements, presents multi-year trend information about whether the value of plan assets is increasing or decreasing over time relative to the accrued liability for benefits.

#### Methods and Assumptions

Projections of benefits for financial reporting purposes are based on the substantive plan (the plan as understood by the employer and plan members) and include the types of benefits provided at the time of each valuation and the historical pattern of sharing of benefit costs

between the employer and plan members to that point. The methods and assumptions used include techniques that are designed to reduce the effects of short-term volatility in accrued liabilities and the value of assets, consistent with the long-term perspective of the calculations.

The following simplifying assumptions were made:

Retirement age for active employees – Based on the historical average retirement age for the covered group, active plan members were assumed to retire at age 62, or at the first subsequent year in which the member would qualify for benefits.

*Marital status* – Marital status of members at the calculation date was assumed to continue throughout retirement.

Health insurance premiums – The health insurance premiums for retirees in 2010 were used as the basis for calculation of the present value of total benefits to be paid.



#### EXHIBIT 9 TOWN OF HOPKINTON, NEW HAMPSHIRE

#### **General Fund**

Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget and Actual (Non-GAAP Budgetary Basis) For the Year Ended December 31, 2010

| DEVENUES   | Original<br>Budget      | Final<br>Budget | Actual       | Variance<br>Positive<br>(Negative) |
|--|-------------------------|-----------------|--------------|------------------------------------|
| REVENUES Taxes   | \$ 3,236,688            | \$ 3,236,688    | \$ 3,216,457 | \$ (20,231)                        |
| Licenses, permits and fees                                       | \$ 3,236,688<br>966,000 | 966,000         | 948,026      | \$ (20,231)<br>(17,974)            |
| Intergovernmental  | 627,037                 | 627,037         | 671,089      | 44,052                             |
| Charges for services   | 633,000                 | 633,000         | 652,954      | 19,954                             |
| Miscellaneous  | 47,000                  | 47,000          | 166,838      | 119,838                            |
| Total revenues   | 5,509,725               | 5,509,725       | 5,655,364    | 145,639                            |
| Total revenues   | 3,303,723               | 3,303,723       | 3,033,304    | 145,055                            |
| EXPENDITURES   |                         |                 |              |                                    |
| Current:   |                         |                 |              |                                    |
| General government   | 1,039,158               | 1,039,158       | 1,019,320    | 19,838                             |
| Public safety  | 1,411,366               | 1,411,366       | 1,410,260    | 1,106                              |
| Highways and streets   | 1,099,554               | 1,103,554       | 1,035,873    | 67,681                             |
| Sanitation   | 628,861                 | 628,861         | 641,143      | (12,282)                           |
| Health   | 14,327                  | 14,327          | 21,352       | (7,025)                            |
| Welfare  | 119,147                 | 119,147         | 116,123      | 3,024                              |
| Culture and recreation   | 625,409                 | 625,409         | 618,927      | 6,482                              |
| Economic development   | 2,000                   | 2,000           | - `          | 2,000                              |
| Debt service:  |                         |                 |              |                                    |
| Principal  | 251,432                 | 251,432         | 251,431      | 1                                  |
| Interest   | 106,470                 | 106,470         | 106,373      | 97                                 |
| Interest on TAN  | 2,000                   | 2,000           | -            | 2,000                              |
| Capital outlay   | 354,000                 | 510,000         | 505,868      | 4,132                              |
| Total expenditures   | 5,653,724               | 5,813,724       | 5,726,670    | 87,054                             |
| Deficiency of revenues under expenditures                        | (143,999)               | (303,999)       | (71,306)     | 232,693                            |
| Other financing sources (uses):                                  |                         |                 |              |                                    |
| Transfers in   | 20,000                  | 20,000          | 15,145       | (4,855)                            |
| Transfers out  | (226,001)               | (226,001)       | (226,001)    | -                                  |
| Long-term debt issued  | 350,000                 | 510,000         | 510,000      |                                    |
| Total other financing sources and uses                           | 143,999                 | 303,999         | 299,144      | (4,855)                            |
| Net change in fund balance                                       | \$ -                    | \$ -            | 227,838      | \$ 227,838                         |
| Unreserved fund balance, beginning, as restated, see Note III.D. |                         |                 | 488,587      |                                    |
| Unreserved fund balance, ending                                  |                         |                 | \$ 716,425   |                                    |
| on esserted rand building criding                                |                         |                 | + .25,.25    |                                    |

# TOWN OF HOPKINTON, NEW HAMPSHIRE NOTE TO GENERAL FUND SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE – BUDGET AND ACTUAL NON-GAAP BUDGETARY BASIS FOR THE YEAR ENDED DECEMBER 31, 2010

#### Reconciliation of General Fund Budgetary Basis to GAAP

Expenditures and other financing uses:

Per Exhibit 9 (budgetary basis)

Adjustment:

Basis difference:

Encumbrances, ending Per Exhibit 5 (GAAP basis)

\$ 5,952,671

(42,638) \$ 5,910,033

#### EXHIBIT 10 TOWN OF HOPKINTON, NEW HAMPSHIRE

#### Other Postemployment Benefits Schedule of Funding Progress December 31, 2010

| Valuation<br>Date | O  | lue<br>of<br>eets | Accrued<br>Liability | Unfunded<br>Accrued<br>Liability | Funded<br>Ratio | Covered<br>Payroll | UAAL as a Percentage of Covered Payroll |
|-------------------|----|-------------------|----------------------|----------------------------------|-----------------|--------------------|---|
| 1/1/2009          | \$ | -                 | \$ 404,661           | \$ 404,661                       | 0.00%           | \$ 1,727,557       | 23.42%                                  |
| 12/31/2010        | \$ |                   | \$ 437,631           | \$ 437,631                       | 0.00%           | \$ 1,815,431       | 24.11%                                  |

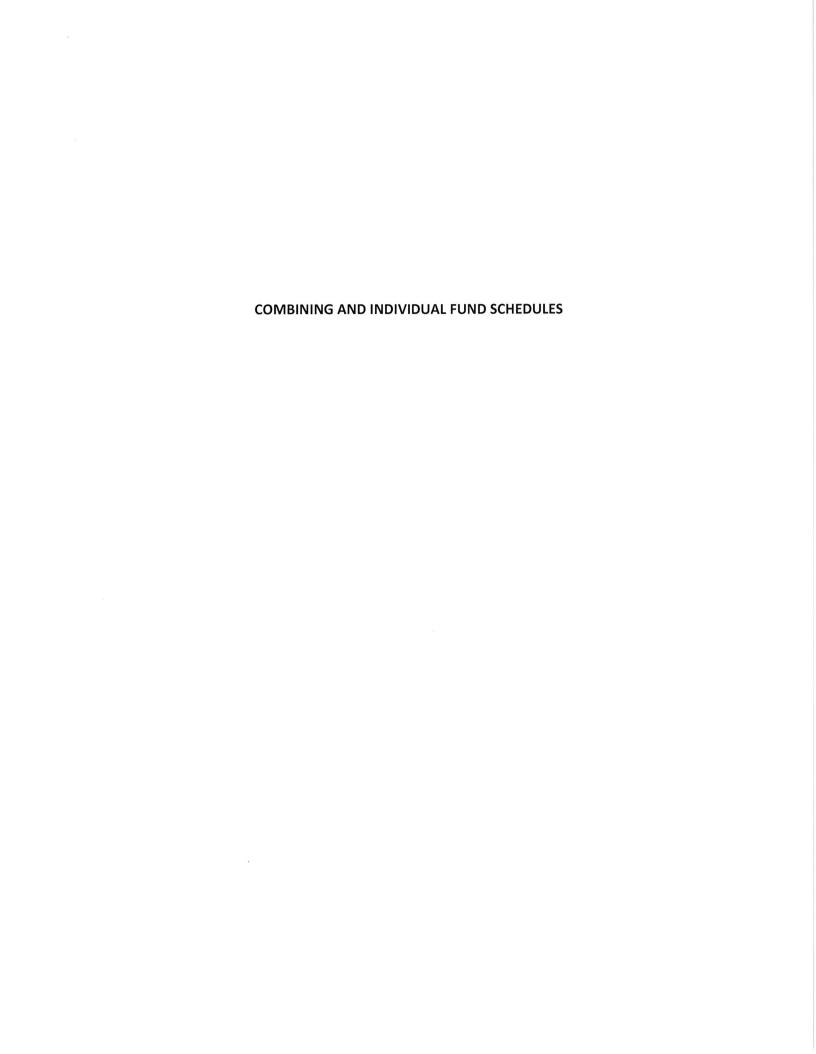


EXHIBIT 11
TOWN OF HOPKINTON, NEW HAMPSHIRE
Nonmajor Governmental Funds
Combining Balance Sheet
December 31, 2010

|                       | Total                                | \$ 468,678                                   | 45,106<br>71,718<br>\$ 2,354,189  | \$ 25,040<br>13,604<br>38,644   | 471,158<br>439,858<br>1,404,529<br>2,315,545<br>\$ 2,334,189   |
|-----------------------|--------------------------------------|--|---|---|--|
|                       | Permanent<br>Fund                    | \$ 33,571                                    | \$ 911,016  | s   | 471,158<br>439,858<br>-<br>911,016<br>\$ 911,016   |
|                       | Other                                | \$ 23,335                                    | \$ 23,335   | v.  | 23,335<br>23,335<br>5 23,335   |
|                       | Public<br>Safety<br>Revolving        | \$ 54,091                                    | \$ 54,091   | v   | 54,091<br>54,091<br>\$ 54,091  |
|                       | Drug<br>Forfeiture<br>and<br>Seizure | \$ 11,523                                    | \$ 11,523   | vs  | 11,523<br>11,523<br>\$ 11,523  |
|                       | Senior<br>Center<br>Rental           | \$ 962                                       | . \$ 962  | s   | -<br>962<br>962<br>\$ 962  |
|                       | Expendable<br>Trust                  | \$ 89,178 823,045                            | \$ 912,223  | v   | 912,223<br>912,223<br>\$ 912,223   |
| ine Funds             | Sewer                                | \$ 12,983                                    | 20,556  | \$ 17,329<br>13,604<br>30,933   | 2,606  |
| Special Revenue Funds | Pay-by-Bag                           | \$ 34,416                                    | 24,550  | v   | 5, 58,966<br>  |
|                       | Conservation<br>Commission           | \$ 87,629                                    | 8,340<br>\$ 95,969  | φ.  | 95,969<br>95,969<br>95,969<br>95,969   |
|                       | Recycling<br>Revolving               | \$ 57,633                                    | 5 57,633  | s   | 57,633<br>57,633<br>57,633<br>\$ 57,633  |
|                       | Ambulance                            | \$ 4,003                                     | 63,378  | ·   | 67,381<br>67,381<br>\$ 67,381  |
|                       | Recreation<br>Revolving              |  | \$ 56,500   | \$ 7,711  | 48,789   |
|                       | Library                              | \$ 2,854 68,197                              | \$ 71,051   | v.  | 71,051<br>71,051<br>\$ 71,051  |
|                       |                                      | ASSETS Cash and cash equivalents Investments | Accounts receivable,<br>net of allowance for uncollectibles<br>Interfund receivable<br>Total assets | LIABILITIES<br>Interfund payable<br>Deferred revenue<br>Total liabilities | FUND BALANCES Reserved for endowments Reserved for special purposes Unreserved, undesignated Total fund balances Total liabilities and fund balances |

EXHIBIT 12
TOWN OF HOPKINTON, NEW HAMPSHIRE
Nonmajor Governmental Funds
Combining Statement of Revenues, Expenditures and Changes in Fund Balances
For the Year Ended December 31, 2010

|                       |                           | Total        | \$ 8.340 | 368.778              | 121.870       | 498,988        |              |          | 10.468             | 138 747       | 155 545    | 33 373  | 72,523                 | 225          | 266.253        | 677,109            | (178,121)  |   | 230,184       | 210.856                                |                            | 32,735   | \$ 2,315,545          |
|-----------------------|---------------------------|--------------|----------|----------------------|---------------|----------------|--------------|----------|--------------------|---------------|------------|---------|------------------------|--------------|----------------|--------------------|--|---|---------------|--|----------------------------|--|-----------------------|
|                       | Permanent                 | Fund         | \$       | ,                    | 87.751        | 87,751         |              |          | 10 468             |               |            | 400     | 2 '                    | ,            | ٠              | 10,868             | 76,883   |   | , , , , ,     | (4,183)                                |                            | 72,700   | \$ 911,016            |
|                       |                           | Other        | ·<br>•   | ,                    | 16,861        | 16,861         |              |          | 1                  | ,             | •          | 32.923  | 5,160                  | '            | 5,183          | 43,266             | (26,405)   |   |               |  |                            | (26,405)   | \$ 23,335             |
|                       | Public<br>Safety          | Kevolving    | \$       | 90,023               | 95            | 90,118         |              |          | ٠                  | 82.761        | '          | ٠       |                        |              |                | 82,761             | 7,357  |   |               |  |                            | 7,357  | \$ 54,091             |
|                       | Drug<br>Forfeiture<br>and | Seizure      | ·<br>\$  |                      | 1,461         | 1,461          |              |          | ٠                  | ٠             | ٠          | ٠       | •                      |              |                |                    | 1,461  |   |               | 1                                      |                            | 1,461  | \$ 11,523             |
|                       | Senior<br>Center          | Kentai       | ,<br>S   | 740                  | 1             | 741            |              |          | ī                  | í             | ٠          |         |                        | •            |                | 1                  | 741  |   |               |  | ;                          | 721  | \$ 962                |
|                       | Expendable                | Irust        | ,<br>s   |                      | 2,121         | 2,121          |              |          |                    |               |            |         | 9,010                  |              | 211,070        | 220,080            | (217,959)  | 000   | (145)         | 225,855                                | 1                          | 904.327  | \$ 912,223            |
| ne Funds              | 3                         | Sewer        | \$       | 95,220               | 1,216         | 96,436         |              |          | 1                  | •             | 104,024    |         | T                      | 1            | 2              | 104,024            | (7,588)  |   |               |  | 1001                       | 10.194   | \$ 2,606              |
| Special Revenue Funds | 9                         | ray-by-bag   | ·<br>•   | 58,956               | 10            | 28,966         |              |          | 1                  | 1             | 1          | 1       | T                      | •            |                |                    | 58,966   |   | ' '           |  |                            | 996,86   | \$ 58,966             |
|                       | Conservation              | COLUMNISSION | \$ 8,340 |                      | 220           | 8,560          |              |          | 1                  | 1             |            | ,       | •                      | 225          | 20,000         | 50,225             | (41,665)   |   | . 1           |  | (177, 147)                 | 137,634  | \$ 95,969             |
|                       | Recycling                 | BILLIONS     | ·<br>•   |                      | 187           | 187            |              |          | ,                  | 1             | 51,521     | ,       | •                      |              |                | 51,521             | (51,334)   | -   | ٠ '           | 1                                      | (55, 53)                   | 108,966  | \$ 57,633             |
|                       | o zachidar A              | Silpalance   | ·<br>\$  | 63,378               | 96            | 63,474         |              |          | ,                  | 55,986        |            |         |                        | •            | ,              | 55,986             | 7,488  | ,   | ,             | ·                                      | 7 400                      | 59,893   | \$ 67,381             |
|                       | Recreation                | Simple       | ·<br>•   | 60,461               | 92            | 60,553         |              |          | ï                  | ï             | î          |         | 56,480                 | •            |                | 56,480             | 4,073  |   | ٠             |  | 2707                       | 44,716   | \$ 48,789             |
|                       | vaerdi                    |              | ·<br>\$  | •                    | 11,759        | 11,759         |              |          | •                  |               | •          | •       | 1,898                  | •            |                | 1,898              | 9,861  | 4 183   | (15,000)      | (10,817)                               | 1950/                      | 72,007   | \$ 71,051             |
|                       |                           | REVENUES     | Taxes    | Charges for services | Miscellaneous | Total revenues | EXPENDITURES | Current: | General government | Public safety | Sanitation | Welfare | Culture and recreation | Conservation | Capital outlay | Total expenditures | Excess (deficiency) of revenues<br>over (under) expenditures | Other financing sources (uses):<br>Transfers in | Transfers out | Total other financing sources and uses | Nat change in find halange | Fund balances, beginning, as restated, see Note III.D. | Fund balances, ending |

#### EXHIBIT 13 TOWN OF HOPKINTON, NEW HAMPSHIRE General Fund

#### Schedule of Estimated and Actual Revenues For the Year Ended December 31, 2010

|  | Estimated    | Actual       | Variance<br>Positive<br>(Negative) |
|--|--------------|--------------|------------------------------------|
| Taxes:                                     |              |              |                                    |
| Property                                   | \$ 3,021,947 | \$ 3,028,325 | \$ 6,378                           |
| Land use                                   | 30,000       | 8,467        | (21,533)                           |
| Timber                                     | 10,000       | 18,523       | 8,523                              |
| Payments in lieu of taxes                  | 84,741       | 68,096       | (16,645)                           |
| Interest and penalties on delinquent taxes | 90,000       | 93,046       | 3,046                              |
| Total taxes                                | 3,236,688    | 3,216,457    | (20,231)                           |
| Licenses, permits and fees:                |              |              |                                    |
| Business licenses and permits              | 1,000        | 1,140        | 140                                |
| Motor vehicle permits                      | 935,000      | 924,706      | (10,294)                           |
| Building permits                           | 10,000       | 324,700      | (10,000)                           |
| Other                                      | 20,000       | 22,180       | 2,180                              |
| Total licenses, permits and fees           | 966,000      | 948,026      | (17,974)                           |
| Total licenses, permits and rees           | 900,000      | 348,020      | (17,574)                           |
| Intergovernmental:                         |              |              |                                    |
| State sources:                             |              |              |                                    |
| Meals and rooms distributions              | 248,839      | 248,839      | -                                  |
| Highway block grant                        | 176,606      | 176,606      | -                                  |
| State and federal forest land              | 954          | 954          | -                                  |
| Flood control reimbursement                | 172,137      | 172,325      | 188                                |
| Retirement contribution                    | -            | 44,348       | 44,348                             |
| Other                                      | 23,501       | 28,017       | 4,516                              |
| Federal                                    | 5,000        | -            | (5,000)                            |
| Total intergovernmental                    | 627,037      | 671,089      | 44,052                             |
| Charges for services:                      |              |              |                                    |
| Income from departments                    | 633,000      | 652,954      | 19,954                             |
|  |              |              |                                    |
| Miscellaneous:                             |              | 44.000       | 5 000                              |
| Sale of property                           | 9,000        | 14,000       | 5,000                              |
| Interest on investments                    | 8,000        | 9,720        | 1,720                              |
| Rents                                      | -            | 3,789        | 3,789                              |
| Insurance dividends and reimbursements     |              | 20,867       | 20,867                             |
| Other                                      | 30,000       | 118,462      | 88,462                             |
| Total miscellaneous                        | 47,000       | 166,838      | 119,838                            |
| Other financing sources:                   |              |              |                                    |
| Transfers in:                              |              |              |                                    |
| Nonmajor funds                             | 20,000       | 15,145       | (4,855)                            |
| Long-term debt issued                      | 510,000      | 510,000      | _                                  |
| Total other financing sources              | 530,000      | 525,145      | (4,855)                            |
| Total revenues and other financing sources | \$ 6,039,725 | \$ 6,180,509 | \$ 140,784                         |

#### EXHIBIT 14 TOWN OF HOPKINTON, NEW HAMPSHIRE

#### General Fund

#### Schedule of Appropriations, Expenditures and Encumbrances (Non-GAAP Budgetary Basis) For the Year Ended December 31, 2010

| Current:                           | Appropriations | Expenditures | Encumbered<br>to<br>Subsequent<br>Year | Variance<br>Positive<br>(Negative) |
|------------------------------------|----------------|--------------|--|------------------------------------|
| General government:                |                |              |  |                                    |
| Executive                          | \$ 224,951     | \$ 221,528   | \$ -                                   | \$ 3,423                           |
| Election and registration          | 250,000        | 234,293      | -                                      | 15,707                             |
| Financial administration           | 112,754        | 113,510      | _                                      | (756)                              |
| Revaluation of property            | 57,458         | 74,083       |  | (16,625)                           |
| Legal                              | 35,000         | 66,386       | -                                      | (31,386)                           |
| Personnel administration           | 83,696         | 19,018       | -                                      | 64,678                             |
| Planning and zoning                | 108,294        | 105,391      | _                                      | 2,903                              |
| Cemeteries                         | 44,349         | 43,641       | _                                      | 708                                |
| Insurance, not otherwise allocated | 122,656        | 141,470      | _                                      | (18,814)                           |
| Total general government           | 1,039,158      | 1,019,320    |  | 19,838                             |
| rotal general government           | 1,033,130      | 1,013,320    |  | 13,030                             |
| Public safety:                     |                |              |  |                                    |
| Police                             | 670,203        | 631,248      | _                                      | 38,955                             |
| Ambulance                          | 525,953        | 539,458      | _                                      | (13,505)                           |
| Fire                               | 215,209        | 239,554      | _                                      | (24,345)                           |
| Emergency management               | 1              | -            | -                                      | 1                                  |
| Total public safety                | 1,411,366      | 1,410,260    |  | 1,106                              |
| rotal public sarcty                |                | 1,110,200    |  |                                    |
| Highways and streets:              |                |              |  |                                    |
| Administration                     | 541,636        | 523,422      | _                                      | 18,214                             |
| Highways and streets               | 560,268        | 510,522      | -                                      | 49,746                             |
| Street lighting                    | 1,650          | 1,929        | -                                      | (279)                              |
| Total highways and streets         | 1,103,554      | 1,035,873    |  | 67,681                             |
|                                    |                |              | -                                      |                                    |
| Sanitation:                        |                |              |  |                                    |
| Solid waste disposal               | 578,161        | 593,750      | 1-1                                    | (15,589)                           |
| Solid waste clean-up               | 50,700         | 47,393       | -                                      | 3,307                              |
| Total sanitation                   | 628,861        | 641,143      |  | (12,282)                           |
|                                    |                |              |  | ()/                                |
| Health:                            |                |              |  |                                    |
| Pest control                       | -              | 7,025        | -                                      | (7,025)                            |
| Health agencies and hospitals      | 14,327         | 14,327       |  | -                                  |
| Total health                       | 14,327         | 21,352       | -                                      | (7,025)                            |
|                                    |                |              |  |                                    |
| Welfare:                           |                |              |  |                                    |
| Administration                     | 64,147         | 65,710       | -                                      | (1,563)                            |
| Vendor payments                    | 55,000         | 50,413       | -                                      | 4,587                              |
| Total welfare                      | 119,147        | 116,123      | -                                      | 3,024                              |
|                                    |                |              | ))                                     |                                    |
| Culture and recreation:            |                |              |  |                                    |
| Parks and recreation               | 344,753        | 334,291      | -                                      | 10,462                             |
| Public library                     | 277,906        | 280,688      | -                                      | (2,782)                            |
| Patriotic purposes                 | 2,750          | 3,948        | -                                      | (1,198)                            |
| Total culture and recreation       | 625,409        | 618,927      | -                                      | 6,482                              |
|                                    |                |              |  |                                    |
| Economic development               | 2,000          |              |  | 2,000                              |
|                                    |                |              |  | (continued)                        |

#### EXHIBIT 14 TOWN OF HOPKINTON, NEW HAMPSHIRE

#### **General Fund**

#### Schedule of Appropriations, Expenditures and Encumbrances (Non-GAAP Budgetary Basis) For the Year Ended December 31, 2010

| Debt service:   | _Appropriations | Expenditures | Encumbered<br>to<br>Subsequent<br>Year   | Variance<br>Positive<br>(Negative) |
|---|-----------------|--------------|--|------------------------------------|
| Principal   | 251,432         | 251,431      | Production of the Control of the Con | 1                                  |
| Interest  | 106,470         | 106,373      | _  | 97                                 |
| Interest Interest on TAN                                    | 2,000           | 100,373      | _  | 2,000                              |
| Total debt service  | 359,902         | 357,804      |  | 2,098                              |
| Total debt service  | 339,902         | 337,604      |  | 2,038                              |
| Capital outlay:   |                 |              |  |                                    |
| Land  | 160,000         | 155,868      | -  | 4,132                              |
| Improvements other than buildings                           | 350,000         | 307,362      | 42,638   | -                                  |
| Total capital outlay  | 510,000         | 463,230      | 42,638   | 4,132                              |
| Other financing uses: Transfers out: Nonmajor funds         | 226,000         | 226,000      | _  | _                                  |
|   |                 |              |  | -                                  |
| Total appropriations, expenditures and other financing uses | \$ 6,039,725    | \$ 5,910,033 | \$ 42,638  | \$ 87,054                          |

#### EXHIBIT 15 TOWN OF HOPKINTON, NEW HAMPSHIRE

#### **General Fund**

Schedule of Changes in Unreserved - Undesignated Fund Balance (Non-GAAP Budgetary Basis)
For the Year Ended December 31, 2010

| Unreserved, undesignated fund balance, beginning, as restated, see Note III.D.   |                         | \$ | 488,587 |
|--|-------------------------|----|---------|
| Changes: Budget summary: Revenue surplus (Exhibit 13) Unexpended balance of appropriations (Exhibit 14) Budget surplus | \$<br>140,784<br>87,054 | *  | 227,838 |
| Unreserved, undesignated fund balance, ending  |                         | \$ | 716,425 |



#### Roberts, Greene & Drolet, PLLC

#### **COMMUNICATION OF SIGNIFICANT DEFICIENCIES**

To the Members of the Board of Selectmen Town of Hopkinton 330 Main Street Hopkinton, NH 03229

Dear Members of the Board:

In planning and performing our audit of the financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of the Town of Hopkinton as of and for the year ended December 31, 2010, in accordance with auditing standards generally accepted in the United States of America, we considered the Town's internal control over financial reporting (internal control) as a basis for designing our auditing procedures for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Town's internal control. Accordingly, we do not express an opinion on the effectiveness of the Town of Hopkinton's internal control.

Our consideration of internal control was for the limited purpose described in the preceding paragraph and was not designed to identify all deficiencies in internal control that might be significant deficiencies or material weaknesses and, therefore, there can be no assurance that all such deficiencies have been identified. However, as discussed below, we identified certain deficiencies in internal control that we consider to be significant deficiencies.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A material weakness is a deficiency, or combination of deficiencies in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. We did not identify any deficiencies in internal control that we consider to be material weaknesses.

A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance. We consider the following deficiencies in the Town of Hopkinton's internal control to be significant deficiencies:

#### Tax Collection

As part of our review of procedures over the collection of taxes, we inquired of the Tax Collector, Treasurer and Finance Director about the controls and then, performed tests in certain areas. We found that no tax deeds had been executed for the last three years, and that individuals were entering into informal payment arrangements for taxes without the explicit consent of the Board of Selectmen. The New Hampshire Revised Statutes Annotated give very clear description of the duties of tax collectors, and as well, one of the strongest controls that small towns have is the segregation of duties between various positions. The tax collector is authorized to collect the taxes committed to him or her by the Selectmen. Any abatements must be authorized by the Board of Selectmen, and all collections must be in the manner as described in the statutes. Individuals who cannot afford to pay their taxes may apply for elderly or welfare liens as applicable, but in no case is the tax collector authorized to grant special payment arrangements to taxpayers. We found that there were apparently many such arrangements in existence, some oral and some written.

This creates a situation where the Town is losing revenue, and also, when there is no written documentation, disagreements can arise over terms. We recommend that the Tax Collector cease making any form of payment arrangements with individuals, and collect all committed taxes as prescribed by law. Any arrangements already in existence should be given to the Board of Selectmen to follow up with Town Counsel as to their legality. We also recommend that tax deeds be taken on unredeemed taxes when the two year lien period has expired unless the Board of Selectmen has reason not to accept the deed.

#### Recreation Department Receipts

Controls over cash receipts are very important in safeguarding the Town's assets. Reconciliations of cash collections should be made whenever possible. In 2010, the Recreation Director was collecting fees for several programs offered by the Town, as well as donations. All collections were kept in a safe at the community center until submitted to the Finance Director monthly along with a monthly report. The Finance Director counts the money and ensures that it agrees with the report. The deposit is then given to the Treasurer to take to the bank. The weakness in this process is that receipts are not given to the payers of money except for the Summer Camp program, and rosters of participants are not maintained for some of the programs. This creates a situation where errors could be made, and there is no way to reconcile what the actual collection should be.

We recommend that rosters be prepared and prenumbered receipts issued for all collections. This would make it fairly easy to reconcile the deposit to what the actual collections should be. The number of people participating in a program or event times the participant fee should equal the collections. These reconciliations should be performed by someone other than the Recreation Director which will lead to further segregation and strengthen controls.

#### Library Cash Accounts

We noted that the library director is a signer on the library's bank accounts and has custody of the checks. This creates a weakness in controls as one individual can initiate and finalize cash transactions with no segregation of duties. We recommend that the library director approve all payments from the cash accounts, but that she not be a signatory on the accounts and that all checks be signed by the library treasurer or a member of the Board of Trustees approved by a majority of the Board.

This communication is intended solely for the information and use of the Board of Selectmen and others within the organization, and is not intended to be and should not be used by anyone other than these specified parties.

Roberts, theen a Deolet, PLLC

August 19, 2011